

Paris, March 4, 2016

NUMBER OF SHARES AND VOTING RIGHTS AS OF FEBRUARY 29, 2016

In compliance with Article L. 233-8 II of the French Commercial Code and with Article 223-16 of the General Regulation of the Financial Markets Authority (AMF – Autorité des Marchés Financiers)

Number of shares : 70 157 408

Total number of theoretical voting rights ⁽¹⁾: 91 924 355

Total number of exercisable voting rights ⁽²⁾: 88 467 365

Caroline Cohen Head of Investor Relations ccohen@eurazeo.com Tél.: +33 (0)1 44 15 16 76 HAVAS WORLDWIDE PARIS Marie Frocrain marie.frocrain@havasww.com Tel.: +33 (0)1 58 47 86 64 +33 (0)6 04 67 49 75

⁽¹⁾ The total number of theoretical voting rights (or "gross" voting rights) is used as the bases for calculating the crossing of shareholding thresholds. In accordance with Article 223-11 of the AMF General Regulation, this number is calculated on the basis of all shares to which voting rights are attached, including shares whose voting rights have been suspended.

⁽²⁾ The total number of exercisable voting rights (or "net" voting rights) is calculated without taking into account the shares with suspended voting rights.